

City of Zenica experience in applying MFSA – action plan



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City of Zenica

City of Zenica – profile



- The City of Zenica is a partner to the UPPII project since 2017
- The City of Zenica is located in central Bosnia and Herzegovina and is one of the 12 local self-government units in the Zenica-doboj Canton.
- The total surface area of Zenica is 558.5 km and covers 73 local communities
- The annual population growth of -0.1% in 2013 increased to 0.6% in 2015.
- Zenica is the fourth most populated city in B&H with population density of 198.14 inhabitants / km²
- Population activity rate is 69; Unemployment rate (% active population) is 48,2; unemployment rate 51,1
- Development index (in the Federation of Bosnia and Herzegovina) is 105,3.
- Utility management: the city provides services through its majority companies and public utility companies: heating, water supply and waste water processing, waste disposal (the city is cofounder and coowner), funeral services and city parking services.

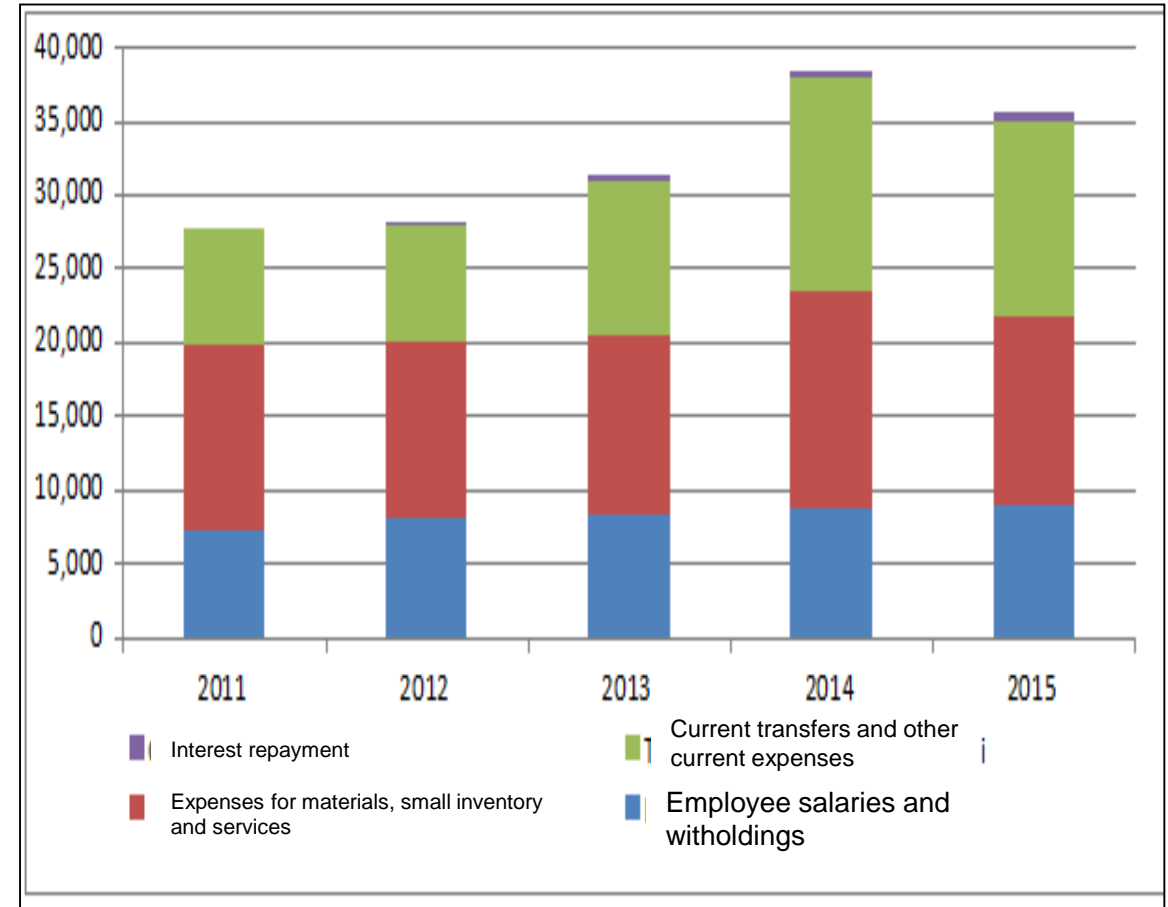
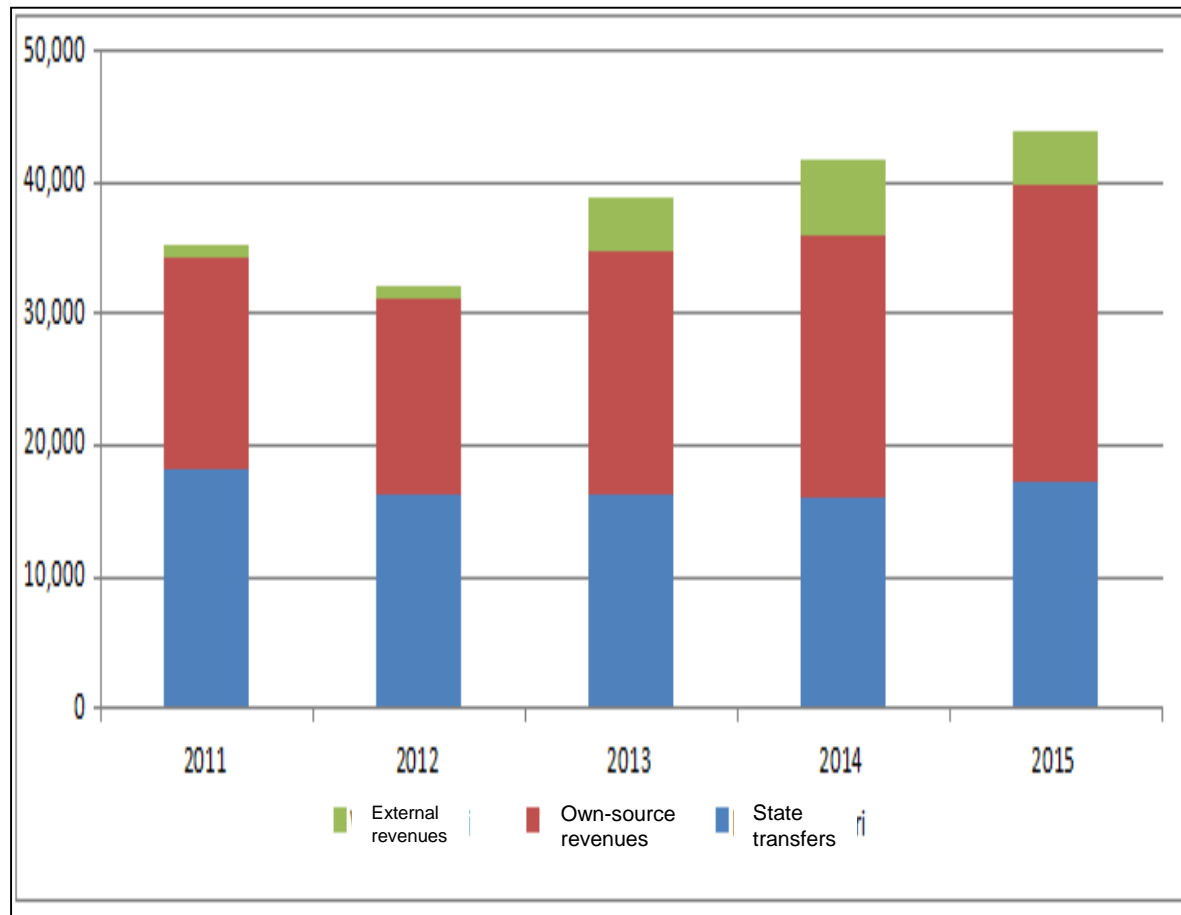
Capital investment plan and sources of financing



Project title	Time frame	Total expenses KM	Source of financing		
			Own revenues km	Earmarked grant km	Credits and other km
Construction and reconstruction of water supply and sewerage	2017 - 2019	46.243.000	1.460.000	39.130.800	2.140.000
"STRENGTHENING OF TOURISM IN ZENICA BY BUILDING ECO ETHNO VILLAGE SMETOVI"	2017 - 2019	21.500.000	4.300.000	8.600.000	8.600.000
Water supply and sewerage in B&H – component Zenica	2017 - 2019	21.094.604	-	11.110.601	-
Reconstruction and rehabilitation of existing road network	2017 - 2019	17.163.370	4.771.000	-	2.115.000
Project for renewal and expansion of the city graveyard	2017 - 2019	15.000.000	4.500.000	-	4.500.000
Construction of recreational – sports center "Smetovi - Zenica" (according to regulation plan "Smetovi - Zenica")	2017 - 2019	11.350.000	1.250.000	500.000	200.000
Development of business zones	2017 - 2019	10.000.000	850.000	-	2.000.000
Procurement of 20 new buses	2017 - 2019	6.000.000	1.500.000	3.000.000	1.500.000
Regulation of the riverbeds of Bistrička rijeka and Ograjine	2017 - 2019	5.450.000	-	-	1.050.000
Construction of radio-television house (2018-2019)	2017 - 2019	4.300.000	2.010.000	2.300.000	-
Construction of second stage depositing cassettes with related Infrastructure at the Regional landfill "MOŠČANICA" Ltd. Zenica	2017 - 2019	4.000.000	4.000.000	-	-
CONSTRUCTION OF UNDERGROUND GARAGE ON STREET MEJDANDŽIK	2017 - 2019	2.950.000	-	-	2.950.000
Repair of landslides in the municipality of Zenica according to Determined priorities	2017 - 2019	2.000.000	240.000	320.000	-
"TechnoPark" Zenica - increasing capacity	2017 - 2019	1.600.000	80.000	-	1.520.000
"Novi BIZ " - Construction of building for new business / entrepreneurship incubator	2017 - 2019	1.500.000	150.000	-	1.350.000
Construction of second bridge over river Bosna at the site Kamberovića polje or Drveni most	2017 - 2019	1.500.000	30.000	600.000	600.000
Construction of filtrate waste water treatment facilities in the Regional landfill Moščanica Ltd. Zenica	2017 - 2019	1.300.000	903.000	-	397.000
Construction of a social housing building (2015-2017)	2017 - 2019	1.000.000	250.000	750.000	-
Reconstruction of the Bosnian National Theatre (2017-2019)	2017 - 2019	1.000.000	150.000	849.999	100.000
Improving conditions for attracting new investors in business zone Zenica 1	2017 - 2019	1.000.000	360.000	240.000	-

Financial position of the City

Revenue and expense structure in 000 KM



Financial self-assessment and Action Plan



Analyzing key indicators for the period 2012-2015, we have determined two main goals:

Improving the financial condition of the City, through:

- increasing City revenues
- improving fiscal capacity
- improved infrastructure development
- improved cooperation with the competent tax administration and increasing the collection rate of revenues that either belong 100% to the City, or are divided between the Federation, Canton and City
- increase employment to strengthen the fiscal capacity of local self-government
- increased supervision in the collection of non-tax own-source revenues by the competent City services for these revenues

Improving financial management of the City through:

- implementation of realistic budget planning
- monthly monitoring budget implementation and conduct appropriate analyses, especially cost analyses and revenues and expenditures
- full implementation of program budgeting

For the successful realization of the aforementioned goals, the City is planning to prepare an Action Plan in order to achieve overall financial discipline and maximum efficiency in investing public funds for provision of services to citizens.